# CERTIFICATION EXAMINATION FOR RESEARCH ADMINISTRATORS

# **Handbook for Candidates**





EXAMINATION DATES					
Spring 2019					
Application Deadline	Testing Window				
April 15, 2019	Begins:	May 11, 2019			
	Ends:	May 25, 2019			
Fall 2019					
Application Deadline	Testing Window				
October 1 2010	Begins:	November 2, 2019			
October 1, 2019	Ends:	November 16, 2019			

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This handbook contains necessary information about the Certified Research Administrator® examination. Please retain it for future reference. Candidates are responsible for reading these instructions carefully. This handbook is subject to change.

#### **CERTIFICATION**

The Research Administrators Certification Council (RACC) promotes the concept of voluntary certification by examination for all research and sponsored programs administrators. After passing this exam, an individual earns the Certified Research Administrator® (CRA) designation. Certification is just one part of a process called "credentialing". It focuses specifically on the individual and is one indication of current competence in this specialized field. Certification in research and sponsored programs administration is highly valued and provides formal recognition of basic knowledge in this field.

### REASONS FOR CERTIFICATION

- To provide documented evidence to a current or potential employer that an individual has been examined by an independent professional certifying organization and found to possess a certain level of basic knowledge of research and sponsored programs administration.
- To provide personal and professional satisfaction of achievement of meeting established criteria indicating the attainment of a level of basic knowledge that is customary to be a professional in the field of research and sponsored programs administration.
- To demonstrate commitment to the profession and to one's peers that an individual has taken the time and effort, beyond job experience, to learn the Body of Knowledge, thus exhibiting a significant responsibility to working in the profession of research or sponsored programs administration.

#### **ELIGIBILITY REQUIREMENTS**

1. Bachelor's Degree and three (3) years of professional experience in research or sponsored programs administration either in a sponsoring or recipient organization or the equivalent in a self-funded organization;

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2. An Associate's Degree and five (5) years of professional experience in research or sponsored programs administration either in a sponsoring or recipient organization or the equivalent in a self-funded organization;

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- 3. No degree and six (6) years of professional experience in research or sponsored programs administration either in a sponsoring or recipient organization or the equivalent in a self-funded organization. \*
- \* Petitions for approval of this option are available on the RACC website at: <a href="http://www.racc-cert.org/cra-petition/">http://www.racc-cert.org/cra-petition/</a>.

#### **ADMINISTRATION**

The Certification Program is administered by the Research Administrators Certification Council (RACC). The Certification Examination for Research Administrators is conducted by the Professional Testing Corporation (PTC), 1350 Broadway – Suite 800, New York, New York 10018, (212) 356-0660, <a href="http://www.ptcny.com">http://www.ptcny.com</a>. The Professional Testing Corporation is an organization whose services are focused on the measurement aspects of human resources, including the design, development, and administration of test and testing programs for professional organizations. Questions concerning the examination should be referred to PTC.

#### ATTAINMENT OF CERTIFICATION

Eligible candidates who pass the examination will be certified for a period of five years, are eligible to use the registered designation CRA after their names, and will receive a certificate from the RACC. A registry of Certified Research Administrators is maintained by the RACC and may be reported in its publications. Further information concerning the CRA credentialing program and information regarding preparation for the examination may be found at the RACC Home Page, <a href="http://www.racc-cert.org">http://www.racc-cert.org</a>. An annotated list of RACC's Body of Knowledge may be found in the *Body of Knowledge* section of the website.

To maintain the CRA designation beyond the initial five years and every five years thereafter, CRAs will need to show evidence of continuing professional development. Recertification guidelines and the application are available in the *Recertification* section of the website.

#### **CODE OF ETHICS**

Certificants are expected to practice and uphold the following principles in the discharge of their professional responsibilities. A candidate is required to sign the following statement as part of his/her application process:

I agree that I shall:

- perform my duties with honesty, diligence, and responsibility
- conduct myself free of personal and professional conflicts or the appearance of impropriety
- remain mindful as a steward of the funds I assist in requesting and managing have been provided fundamentally for the public good
- be prudent in the use and protection of sensitive information/data
- act in good faith promoting ethical integrity in all of our actions
- in public forums, maintain respectful communication about others in the profession

#### REVOCATION OF CERTIFICATION

Certification may be revoked by the RACC for any of the following reasons:

- 1. Falsification of an application.
- 2. Misrepresentation of certification status.
- 3. Breach of existing ethical standards of professional practice.

An appeals mechanism for challenging revocation of certification is available.

#### **APPLICATION PROCEDURE**

- 1. Read and follow the directions on the application and in this handbook. All applications must be completed online. The application can be found on Professional Testing Corporation's website at <a href="https://www.ptcny.com/clients/RACC">www.ptcny.com/clients/RACC</a>.
- 2. The online application and appropriate fees for the examination must be received on or before the appropriate deadline listed in this handbook.

#### **COMPLETION OF APPLICATION**

Candidates must complete the examination application in full, using your name exactly as it appears on your current government issued photo ID, such as your driver's license or passport. The completed application, with all documentation (if required), must be submitted online with the examination fee. If payment is being made by check or money order, complete the online application and mail payment to:

RACC EXAMINATION
Professional Testing Corporation
1350 Broadway, Suite 800
New York, NY 10018

NOTE: Be certain payment clearly indicates candidate name and appropriate examination and testing period.

#### **FEES**

Application Fee for the Certified Research Administrator® Examination \$385.00
International Special Test Center Fee \$100.00

MAKE CHECK OR MONEY ORDER PAYABLE TO: PROFESSIONAL TESTING CORPORATION

Visa, MasterCard, and American Express are also accepted. Please complete and sign the credit card payment form on the application.

DO NOT SEND CASH.

## REFUNDS/RESCHEDULING TO A NEW TESTING PERIOD

There will be no refund of fees. Please be advised: PSI does not have the authority to grant transfers or refunds. All requests must be made through PTC.

Candidates unable to take the examination during their scheduled testing period may request a **ONE-TIME** transfer to a future testing period. **There is a transfer fee of \$230.00**. After you have transferred once by paying the \$230.00 fee, you will need to pay the full examination fee in order to transfer a second time; so, **please plan carefully**.

**Please note:** requests to transfer to a new testing period must be received within 1 month of your originally scheduled testing period.

Candidates wishing to transfer to a new testing period need to follow the steps below.

- 1. Go to http://secure.ptcny.com/apply.
- 2. Click "Start New Application."
- 3. Choose RACC CRA in the first drop down menu; then choose the new examination period in the second drop down menu and fill out the rest of the information on the page.
- 4. Fill out the application making sure you answer yes to the question asking if you are rescheduling; you will also need your current PTC ID/Candidate number found on your scheduling authorization email.

- 5. Click "Submit Request for Rescheduling Verification" in the Examination and Certification Information section of the application.
- 6. PTC Support will send you an email letting you know your new application was approved and that you can log back into your application and pay the \$230.00 transfer fee.
  - Call 212-356-0660 if you have any questions regarding the transferring process.
  - If candidates are unable to attend the examination on the date for which they registered and elect
    not to transfer to another testing period, the application will be closed and all fees will be forfeited.
     There will be no refund of fees.
  - The transfer fee is based on cost and is not punitive in nature. The transfer fee must be paid at the time the request for rescheduling is approved. The candidate is responsible for contacting PSI and canceling the original examination appointment, if one was made.
  - Exams may only be transferred to a new testing period once; please plan carefully.
  - Transferring your Examination only refers to instances when a candidate is unable to take their exam
    during a testing period for which they have already applied. Candidates who did not pass their
    examination and are retaking the examination need to pay the full Examination Fee.
  - If you need to reschedule within the same testing period please see "Changing Your Examination Appointment" on page 5.

#### **EXAMINATION ADMINISTRATION**

The Certified Research Administrator® Examination is administered during an established two-week testing period on a daily basis, Monday through Saturday, excluding holidays, at computer-based testing facilities managed by PSI. PSI has several hundred testing sites in the United States, as well as Canada. Scheduling is done on a first-come, first-serve basis. To find a testing center near you, visit <a href="www.ptcny.com/cbt/sites.htm">www.ptcny.com/cbt/sites.htm</a> or call PSI at (800) 733-9267. Please note that hours and days of availability vary at different centers. You will not be able to schedule your examination appointment until you have received a Scheduling Authorization from PTC.

#### **TESTING SOFTWARE TUTORIAL**

A Testing Software Tutorial can be viewed online. Go to <a href="https://www.ptcny.com/cbt/demo.html">www.ptcny.com/cbt/demo.html</a>. This online testing software tutorial can give you an idea about the features of the testing software.

#### SCHEDULING YOUR EXAMINATION APPOINTMENT

Once your application has been received and processed and your eligibility has been verified, you will be sent an email from PTC confirming receipt. Within six weeks prior to the first day of the testing period, you will be sent a Scheduling Authorization by email from notices@ptcny.com. Please add the 'ptcny.com' domain to your email spam filter safe list.

You MUST present your current driver's license, passport, or U.S. military ID at the test center. Temporary, paper driver's licenses are not accepted. The name on your Scheduling Authorization must exactly match the name on your photo ID. PTC suggests you bring a paper copy of your Scheduling Authorization and your PSI Appointment Confirmation. If you do not receive a Scheduling Authorization or other correspondence at least three weeks before the beginning of the testing period, contact the Professional Testing Corporation at (212) 356-0660.

The Scheduling Authorization will indicate where to call to schedule your examination appointment as well as the dates during which testing is available. Appointment times are first-come, first-serve, so schedule your appointment as soon as you receive your Scheduling Authorization in order to maximize your chance of testing at your preferred location and on your preferred date.

After you make your test appointment, PSI will send you a confirmation email with the date, time and location of your exam. Please check this confirmation carefully for the correct date, time, and location. Contact PSI at (800) 733-9267 if you do not receive this email confirmation or if there is a mistake with your appointment.

- It is your responsibility as the candidate to contact PSI to schedule the examination appointment.
- It is highly recommended that you become familiar with the testing site.
- Arrival at the testing site at the appointed time is the responsibility of the candidate. Please plan for weather, traffic, parking, and any security requirements that are specific to the testing location. Late arrival may prevent you from testing.

#### CHANGING YOUR EXAMINATION APPOINTMENT

If you need to cancel your examination appointment or reschedule to a different date within the two-week testing period, you must contact PSI at (800) 733-9267 no later than noon (12:00pm), Eastern Standard Time, of the second business day PRIOR to your scheduled appointment. **PSI does not have the authority to authorize refunds or transfers to another testing period.** 

## **SPECIAL NEEDS**

RACC and PTC support the intent of and comply with the Americans with Disabilities Act (ADA). PTC will take steps reasonably necessary to make certification accessible to persons with disabilities covered under the ADA. Special testing arrangements may be made upon receipt of the Application, examination fee, and a completed and signed Request for Special Needs Accommodations Form, available from <a href="https://www.ptcny.com">www.ptcny.com</a> or by calling PTC at (212) 356-0660. This Form must be uploaded with the online application at least EIGHT weeks before the testing period begins. Please use this Form if you need to bring a service dog, medicine, food or beverages needed for a medical condition with you to the testing center.

Only those requests made and received on the official Request for Special Needs Accommodations Form (found at <a href="https://www.ptcny.com">www.ptcny.com</a>) will be reviewed. Letters from doctors and other healthcare professionals must be accompanied by the official Form and will not be accepted without the Form. Information supplied on the Request for Special Accommodations Form will only be used to determine the need for special accommodations and will be kept confidential.

#### INTERNATIONAL TESTING

Candidates outside of the United States and Canada must complete and submit the Request for Special Testing Center Form found on the <a href="www.ptcny.com">www.ptcny.com</a> homepage. This form must be uploaded to your application no later than 8 weeks prior to the start of the chosen testing period. Fees for testing at an international computer test center (outside of the United States and Canada) are \$100.00 in addition to the examination fee. PTC will arrange a computer based examination at an international test center for you.

Please note that all examinations are administered in English.

#### **RULES FOR THE EXAMINATION**

- All electronic devices that can be used to record, transmit, receive, or play back audio, photographic, text, or video content, including but not limited to, cell phones, laptop computers, tablets, Bluetooth devices; all wearable technology such as smart watches; MP3 players such as iPods, pagers, cameras and voice recorders are not permitted to be used and cannot be taken into the examination room.
- 2. Simple, non-programmable calculators are permitted, except for calculators included in cell phones and other mobile devices. A calculator is also available on screen if needed.
- 3. No questions concerning content of the examination may be asked during the examination session. The candidate should carefully read the directions that are provided on screen at the beginning of the examination session.
- No test materials, documents, or reference materials of any sort are to be taken from the examination room or brought into the examination room.
- 5. Candidates are prohibited from leaving the testing room while their examination is in session, with the sole exception of going to the restroom.
- 6. All watches and "Fitbit" type devices cannot be worn during the examination. It is suggested that these items are not brought into the testing center.
- 7. Bulky clothing, such as sweatshirts (hoodies), jackets, coats and hats, except hats worn for religious reasons, may not be worn while taking the examination.

### REPORT OF RESULTS

Test results are not released at the testing center but will be sent via mail approximately one month following the close of the testing period. This is necessary to allow for the psychometric review and administrative time required to ensure accurate and reliable scores. Scores on the major areas of the examination and on the total examination will be provided. Successful candidates will also receive certificates from the RACC.

#### REEXAMINATION

The Certified Research Administrator® Examination may be taken as often as desired upon filing of a new application and payment of the applicable fee. There is no limit to the number of times the examination may be repeated.

#### CONFIDENTIALITY

- 1. The RACC will release the individual test scores ONLY to the individual candidate.
- 2. Any questions concerning test results should be referred to the RACC or PTC.

## **CONTENT OF EXAMINATION**

- 1. The Certified Research Administrator® Examination is a written examination composed of a maximum of 250 multiple choice, objective questions with a total testing time of four (4) hours.
- 2. The content for the examination is described in the Content Outline, beginning on page 8.
- The questions for the examination are obtained from Certified Research Administrators, individuals with expertise in research administration, and are reviewed for construction, accuracy, and appropriateness by the RACC and PTC's psychometricians.
- 4. The RACC, with the advice and assistance of PTC, prepares the examination.
- 5. The Certified Research Administrator® Examination will be weighted in approximately the following manner:

I.	Project Development and Administration	30%
II.	Legal Requirements and Sponsor Interface	30%
III.	Financial Management	25%
IV.	General Management	15%

## **CONTENT OUTLINE: CRA Body of Knowledge**

For an annotation giving sample resources, see <a href="http://www.racc-cert.org/">http://www.racc-cert.org/</a>.

#### I. PROJECT DEVELOPMENT AND ADMINISTRATION

- A. Collection and Dissemination of Information
  - 1. Marketing Internal and External
    - a. Identification of funding opportunities
    - b. Identification of internal capabilities
  - 2. Resource Documents, Application Materials, and Information
  - 3. Dissemination of Information/Publications
  - 4. Liaison
    - a. Internal
    - b. Funding sources
    - c. Cooperative arrangements
  - 5. Public Relations
  - 6. Agency Structure and Practice
- B. Proposal Development
  - 1. Proposal Writing
  - 2. Budget Preparation
  - 3. Documentation to Meet Sponsor Requirements
  - 4. Internal Proposal Processing
  - 5. Negotiation Techniques
  - 6. Contracting Basics
- C. Administration of Awards
  - 1. Monitoring Activity
  - 2. Reports on Progress and Financial Status
  - 3. Continuation Funding
  - 4. Close Out
  - 5. Changes in Project Status
  - 6. Award Instruments
- D. Ethics and Professionalism
  - 1. Conflict of Interest
  - 2. Bioethics
  - 3. Human Subjects
  - 4. Animal Care
  - Professional
- E. Intellectual Property
  - 1. Patents
  - 2. Copyrights
  - 3. Licensing
  - 4. Commercialization
  - 5. Data
  - 6. Proprietary Information
- F. Electronic Research Administration

#### II. LEGAL REQUIREMENTS AND SPONSOR INTERFACE

- A. Regulations and Statutes
  - 1. Overview of Regulatory and Legislative Process
  - 2. Governmental Relations
  - 3. Mandated Requirements
- B. Compliance Federal Sponsors and General Management Practices
  - 1. Representations and Certifications
    - a. Federal Drug-Free Workplace and Drug-Free Schools
    - b. Federal Debt Delinguency
    - c. Federal Debarment/Suspension
    - d. Lobbying
    - e. Conflicts of interest
    - f. Scientific misconduct
    - g. Other
  - 2. Federal Management Requirements
    - a. Federal Acquisition Regulations
    - b. Federal Assistance Administrative Regulations
    - c. 2 CFR (Uniform Guidance and OMB Circulars)
  - 3. Institutional Committees
    - a. Institutional Review Board
    - b. Institutional Animal Care and Use Committee
    - c. Other
  - 4. Federal Disclosure Requirements
  - 5. Institutional and Sponsor Publication Requirements
  - 6. HIPAA Health
  - 7. International Traffic in Arms Regulation (ITAR)/Export Administration Regulations (EAR)
- C. Federal/Sponsor Appeal Procedures

#### III. FINANCIAL MANAGEMENT

- A. Budgeting/Accounting
  - 1. Proposal Development
  - 2. Accounting Management
    - a. Accounting systems/management information systems
      - 1. Sponsor documents
      - 2. Internal documents
    - b. Accounting processes
      - 1. Effort reporting
      - 2. Service centers
      - 3. Program income
      - 4. Internal controls
    - c. Cost transfers
  - 3. Rebudgeting
- B. Costs
  - 1. Direct Costs
  - 2. Indirect Costs
  - 3. Indirect Cost Rates
    - a. Development
    - b. Negotiation
  - 4. Cost Sharing

- C. Sponsor Financial Reporting
- D. Audit
  - 1. Types
  - 2. Internal and External Requirements
  - 3. Allowable Costs

#### IV. GENERAL MANAGEMENT

- A. Facility Management
  - 1. Specialized Facilities
  - 2. Property, Utility, and Equipment Management
    - a. Inventory control
    - b. Sale/disposal of equipment and property
    - c. Lease vs. purchase
    - d. Capital expenditures
    - e. Sharing/pooling
    - f. Central services
  - 3. Safety and Health Requirements and Procedures
  - 4. Hazardous and Nonhazardous Materials
  - 5. Security
  - 6. Renovation and Construction -Differentiation & Impact analysis
  - 7. Biohazards
  - 8. Other
- B. Contracts and Purchasing
  - 1. Basic Legal Concepts
  - 2. Management of Contracts and Purchasing
  - 3. Termination and Appeals
- C. Records Management
- D. Human Resource Management
  - 1. Employee/Labor Relations
  - 2. Career Development/Training
  - 3. Staffing
  - 4. Affirmative Action/Equal Employment Opportunity
  - 5. Compensation

#### **ONLINE PRACTICE TEST**

#### WHAT IS IT

A practice test consisting of 75 questions with a testing time of 2 hours taken over the Internet

#### WHY TAKE IT

To experience taking a computerized exam, to review content included in Certification Examination for Research Administrators, and to learn more about question format, style, and level of difficulty

#### **SCORE REPORT**

After completing the online practice test, you will receive an instant score report showing test performance in each of the content areas. The score report does not provide correct answers or indicate which questions were answered correctly and incorrectly.

**NOTE:** The online practice test is an optional tool candidates may use as they prepare for the certification examination. While the practice test may help candidates identify areas of strengths and weakness, it should not be used as the only means to determine candidate preparedness or readiness to test. Since the practice test is NOT intended to be a study guide nor the sole source of preparation for the actual certification examination, candidates are NOT provided with the answer key, rationales for each guestion, nor notification of which specific items were answered correctly or incorrectly.

Though the specific questions that are on the practice test will not appear on the actual certification examination, it allows candidates to become familiar with the style of questions that may be asked. The instant score report received after practice test submission shows overall test performance as well as performance in each of the content areas. Candidates may find this information useful in determining future study needs. Once the practice test is scored, candidates cannot return to the test to review the questions. Performance on the practice test does not guarantee similar performance on the actual certification examination.

The PTC Online Testing System does not demonstrate the testing software used during the certification examinations. Those who purchase the online practice test should be aware that they will use a different testing platform when they take certification examinations at designated proctored testing centers.

The practice test is not a requirement for certification eligibility nor does it contribute in any way to success on the certification examination. There are many ways candidates should prepare for the certification examination. Candidates should use a variety of resources and consider their own education and experiences. Review the content outline and reference materials listed in the handbook for additional exam-related information.

#### **CONTENT INCLUDED**

- I. Project Development and Administration
- II. Legal Requirements and Sponsor Interface
- III. Financial Management
- IV. General Management

#### **FEES**

\$60, paid by credit card.

#### **HOW TO APPLY**

Go to https://secure.ptcny.com/webtest and follow the directions to apply.

## SAMPLE STYLE EXAMINATION QUESTIONS

In the following questions, choose the one best answer.

- 1. Which of the following government publications serves as a comprehensive handbook of current federal government funding programs?
  - 1. Federal Yellow Book
  - 2. Annual Register of Grant Support
  - 3. Guide to Funding in Higher Education
  - 4. Catalog of Federal Domestic Assistance
- 2. Which of the following is <u>NOT</u> a recognized indicator that a college or university has an audit management system which evidences that the institution is well managed?
  - 1. Financial objectives, goals, and control procedures that are established and maintained
  - 2. Systems of controls that adequately safeguard and account for the assets of the college or university
  - 3. Systems of controls that adequately measure and ensure that resources are used economically and efficiently
  - 4. A process to confirm that appropriate purchased insurance and bonding provisions are incorporated into grant and contract documents
- 3. If a grant includes items of equipment which came to the grantee institution as part of the award, the grantee institution
  - 1. has legal responsibility for the equipment.
  - 2. is not entitled to use, retain, or dispose of the equipment.
  - must transfer equipment if principal investigator leaves grantee institution.
  - 4. is required to have a maintenance contract.
- 4. Which of the following is the document which deals specifically with patent rights and responsibilities currently applicable to universities under federally sponsored projects?
  - 1. 37 CFR 401
  - 2. FAR 52.209-5
  - OMB Circular A-110
  - 4. OMB Circular A-124
- 5. Which of the following is most closely responsible, on a day-to-day basis, for enforcement of the Federal Animal Welfare Act?
  - 1. Office of Human Research Protection
  - 2. Animal and Plant Health Inspection Service
  - 3. Department of Health and Human Services
  - 4. American Association for Accreditation of Laboratory Animal Care

CORRECT ANSWERS TO SAMPLE QUESTIONS 1. 4 2. 4 3. 1 4. 1 5. 2

#### **REFERENCES**

The following references may be of some help in preparing for the examination. The list does not attempt to include all acceptable references, nor is it suggested that the Certification Examination for Research Administrators is based entirely on these references. In some cases, individual experience is the best reference.

## **TEXTBOOKS**

Beasley, K.L., et al. <u>Administration of Sponsored Programs -- Handbook for Developing and Managing Research Activities</u> and Other Projects. San Francisco: Jossey-Bass, 1982.

Belcher, J.C., and Jacobsen, J.M. From Idea to Funded Project, Grant Proposals That Work. Phoenix: Oryx Press, 1992.

The Foundation Center's Guide to Proposal Writing, 4th Edition, The Foundation Center, ISBN 1-931923-92-2 See also http://fdncenter.org/

Getting Funded: The Complete Guide to Writing Grant Proposals by Mary S. Hall, Susan Howlett (Paperback - July 2003)

## **PERIODICALS** (available online)

Research Management Review, Washington, DC: National Council of University Research Administrators (NCURA).

The Journal of Research Administration, Washington, DC: SRA International Executive Office.

MAJOR PROFESSIONAL ORGANIZATIONS' on-line sources with a broad range of information:

**SRA International** 

http://www.srainternational.org/sra03/index.cfm

National Council of University Research Administrators <a href="http://www.ncura.edu/">http://www.ncura.edu/</a>

Council on Governmental Relations http://www.cogr.edu/

Government-University-Industry Research Roundtable http://www7.nationalacademies.org/quirr/index.html

Association of University Technology Managers http://www.autm.net/index.cfm

## **SOME MAJOR FEDERAL FUNDING AGENCIES**

See their Guides, Manuals, etc. available by drilling down from their home pages

DHHS: <a href="http://www.hhs.gov/">http://www.hhs.gov/</a>

NIH: <a href="http://www.nih.gov/">http://www.nih.gov/</a>

NSF: <a href="http://www.nsf.gov/">http://www.nsf.gov/</a>

NASA: <a href="http://www.nasa.gov/home/index.html?skipIntro=1">http://www.nasa.gov/home/index.html?skipIntro=1</a>

ED: http://www.ed.gov/index.jhtml

# **CODE OF FEDERAL REGULATIONS (CFR)**

2 CFR 220: Cost Principles for Educational Institutions.

2 CFR 215: Grants and Agreements with Institutions of Higher Education, Hospitals, and Other Nonprofit Organizations: Uniform Administrative Requirements.

## **DATABASES/ONLINE SERVICES**

www.grants.gov

www.fedbizopps.gov

PTC18073